

Al Youngs
5552 West Lakeridge Rd
Lakewood, CO 80227

May 1 - May 31, 2023

Invoice No. 47

Member of Federal Monitor Team

Date	Brief Description	Total Hours
	Reviewed and responded to emails and conference calls for the month of May.	
5/8 5/9 5/10 5/11 5/13 5/14 5/20 5/24 5/27 5/28 5/29 5/30	From Members of the Monitor Team.	6.0 Hours
5/9 5/10 5/12 5/15 5/16 5/17 5/18 5/20 5/21 5/24 5/31	Several meetings and phone calls with Monitor and Deputy Monitor.	3.0 Hours
	During site visit to Puerto Rico	
5/1	May Demonstration	
5/2	Meeting with Reform Unit	
5/2	Review site visit agenda	
5/2	Bi-weekly document production meeting	

5/2	Data Analytics Dashboard meeting	
5/2	Meeting with SARP Commander Santiago Ocasio and Colonel Ramirez to discuss SARP reform progress	
5/2	Meeting with Recruitment Director Brian Deese to discuss recruitment effort updates	
5/3	Field visit to Albonito. Reviewed Supervisory ratios, shift logbooks. Discussed field administrative investigations and supervision with Supervisors	
		24.0 Hours
5/9	Reviewed Supervisor status report	2.0 Hours
5/11	Reviewed CMR-9 data report	2.0 Hours
5/12	Reviewed past demonstration reports	2.0 Hours
5/13	Reviewed manual for Operational and Administration Inspections	2.0 Hours
5/14	Reviewed Guide for Operational and Administration Inspections	2.0 Hours
5/18	Reviewed public reports	2.0 Hours
5/19	Re-reviewed CMR-8 Supervisors and Administration	2.0 Hours
5/20	Re-Reviewed CMR-8 Recruitment, Hiring and Selection	2.0 Hours
5/21	Reviewed CMR-7 Professionalization	2.0 Hours
5/23	Reviewed protocol memorandum reference Command level promotions	1.0 Hours
5/24	Reviewed 2nd recruit class data, CMR-8	2.0 Hours
5/25	Reviewed FPM memorandum reference Command level promotions	1.0 Hours
5/26	Reviewed list of promotions Inspectors to Lt. Colonels and Lt. Colonels to Colonels	1.0 Hours
5/27	Reviewed Paragraph 154 to 156 for PRPB Audits submitted by PRPB	2.0 Hours
5/29	Additional review of personnel evaluations completed by Supervisors of their subordinates, reviewed pro-media materials	2.0 Hours

TOTAL HOURS: 60.0

Billable Hours: 60 Hours at a Rate of \$165.00 Per Hour = \$9,900.00

TOTAL: \$9,900.00

I hereby certify that the amount billed in this invoice is true and correct and responds to the number of hours worked in my capacity as a Member of the Federal Monitor Team. I further certify that I have not received any income, compensation, or payment for services rendered under a regular employment or contractual relationship with the Commonwealth, or any of its departments, municipalities or agencies.


Signature

5/31/23
Date